Lincolnshire Working for a better future		THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE	
Boston Borough	East Lindsey District	City of Lincoln	Lincolnshire County
Council	Council	Council	Council
North Kesteven	South Holland	South Kesteven	West Lindsey District
District Council	District Council	District Council	Council

Report to	Health Scrutiny Committee for Lincolnshire	
Date:	16 March 2021	
Subject:	Chairman's Announcements - Supplement 1	

United Lincolnshire Hospitals NHS Trust – Grantham and District Hospital – Restoration of Services

<u>Introduction</u>

In June 2020, the Board of United Lincolnshire Hospitals NHS Trust (ULHT) decided to convert Grantham and District Hospital into a 'green site', in response to the pressures of the pandemic; and as a way of treating patients in a safe environment. This involved temporary changes to the services provided at the Hospital.

On 16 March 2021, the Board of United Lincolnshire Hospitals NHS Trust is holding an extraordinary meeting on the arrangements for the restoration of services at Grantham and District Hospital. It should be emphasised that the proposals being considered by the ULHT Board relate to the restoration of services at Grantham Hospital to those prior immediately to the pandemic; and do not relate the long term proposals for Grantham Hospital, which are part of the Lincolnshire Acute Services Review, on which there will be full public consultation at a later date in 2021.

The report to the ULHT Board was published on 11 March 2021, and is available in full at the following link:

https://www.ulh.nhs.uk/about/board-meetings/tuesday-16-march-extraordinary-board-meeting/

Summary and Recommendations in to the ULHT Trust Board

For the benefit of the Committee the key points are summarised below:

"The Trust Board approved the development of a Green site at Grantham in June 2020 to ensure patient safety during a novel Pandemic. The measures taken have successfully delivered on this intention. The recommendations in this paper reflect the changing and evolving context but stay true to that overriding requirement of safety.

"Full consideration has been given to the balance between the review of evidence by Public Health colleagues and the development in our understanding, and management, of Covid-19 in our hospitals. We have also considered where the volume of services needs to be built back up again in the best interests of the wider health of the population. Our engagement activity has been taken in to account in designing the presented proposals.

"The recommendations made within this report will enable a swift, phased, safe restoration of services to Grantham and District Hospital as well as to Boston and Lincoln, but with regular review to ensure safe and successful implementation.

"The Board is asked to approve:

- "(1) Restoration of services in Group 1 should be supported for implementation in April, to be completed by 30 April 2021.
- "(2) Services in Group 2 should be restored as described starting from the week of 6 April until 16 April 2021.
- "(3) Services in Group 3 should be restored from 19 April and by 30 April 2021.
- "(4) Restoration of the June 2020 operating model for the emergency care pathway (Group 4) should be implemented by the 30 June 2021."

Explanation of the Four Groups

The recommendations to the Board refer to four groups, which are explained below:

<u>Group 1 - Existing Services</u> – Existing services on the Grantham site, including retention of two additional modular theatres; and some chemotherapy day services will remain. Both of these represent service enhancements. Wards 1 and 2 in the tower block will stay as the surgical wards, and will retain the step up (Level 1) service for surgery on the ward. The case mix of patient operating will continue in the short term, to prioritise the most urgent surgical cases to ensure that patients across the county in the greatest need are operated on first, especially while there can still only be limited non-emergency operating at Lincoln and Boston.

<u>Group 2 – Services Operated by Partners</u> - Services run by several different partners will benefit from bringing together their services back in the Grantham facilities (with no patient, public or staff access to the rest of the site):

- Sexual Health Services, run by Lincolnshire Community Health Services NHS Trust;
- Outpatient and Community Mental Health Services, run by Lincolnshire Partnership NHS Foundation Trust;
- Children's outpatient services run in the Kingfisher Unit;
- Women's outpatient, including ante-natal, services; and
- Marie Curie offices.

<u>Group 3 – Outpatients, Diagnostics, Therapies and Pharmacy</u> – All of these services can access the same part of the hospital with only very limited need for any interaction with the other patient services on site. The nature of provision of outpatient-type patient services has accelerated during the pandemic. The restoration model will include appropriate provision for virtual / non face-to-face consultation.

<u>Group 4 – Emergency Care Pathway</u> – The ULHT Board paper emphasises that these proposals relate to the restoration of emergency care services at Grantham and do not relate to the longer term Acute Service Review (ASR). The proposals forming part of the ASR are part of a separate process which will involve full public consultation.

The proposed restoration of emergency care services involves the following:

- A&E (8am to 6.30pm), as immediately prior to the pandemic;
- a same day emergency care unit;
- emergency admissions unit;
- wards; and
- access to all relevant diagnostic services and integrated support from the community teams.

This will be supported by an enhanced out of hours primary care service at the front of the hospital, including walk-in services until 10pm and a booked service through the night. Patients needing active rehabilitation will be eligible to use the rehabilitation ward.

